

## Realign Process & Data

To Improve your Customer-Centricity

Clay Richardson · Forrester Research Inc. Laurie Sinnett · Bizagi



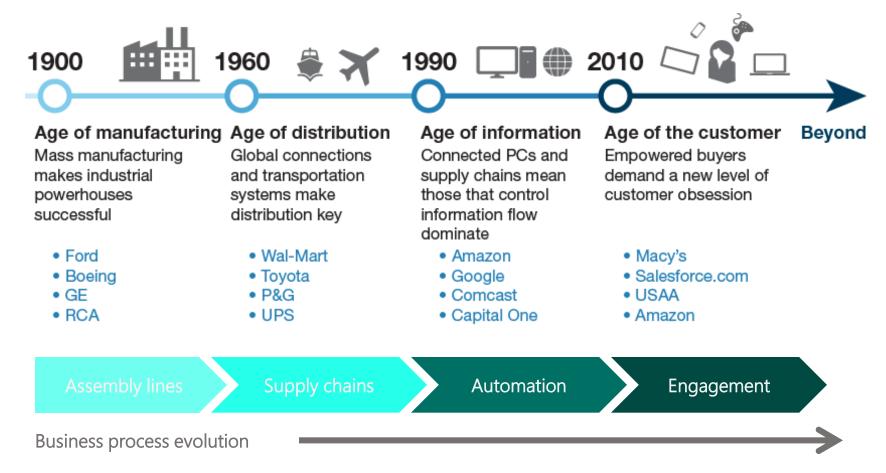
# Realign Process And Data To Improve Customer Experience

Clay Richardson, Principal Analyst



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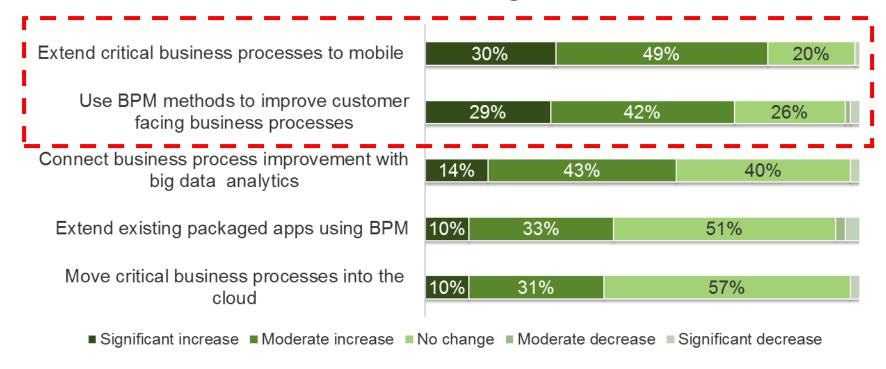
## Age of the customer reshapes focus of process change efforts



Source: Adapted from October 2013, "Competitive Advantage In The Age Of The Customer", Forrester report

## BPM investments shift to focus on mobile and customer experience

Over the next 12 months, do you expect to see an increase or decrease in demand for the following BPM related activities?



Source: Q3 2013, Global State of Enterprise Architecture Online Survey, Base: 90 EA Professionals

BPM software not optimized for systems of engagement





Customer-facing systems:
Support interaction across
employees, customers,
partners



#### Systems of engagement touch people

- Serving customer, partners, and employees
- Enabled by smartphones, tablets, and smart products
- Focused on tasks and decisions in context

- Delivering in an individual's personalized context
  - Providing analytics-driven experiences
    - Utilizing social and cloud technologies
      - Short, iterative release cycles
- Systems of record host processes
- Targeting employees
- Supported by ERP packages and large databases
- Recording transactions and accounting data as part of core business processes
- Maintain state, status, and history
- Long development and deployment cycles

Operatio

Customers

Operation systems:
Primarily support
internal-facing
activities

Challenge #1: Customer data lives in disconnected enterprise silos



External sales

# Challenge #2: Data quality issues create mistrust of process decisions

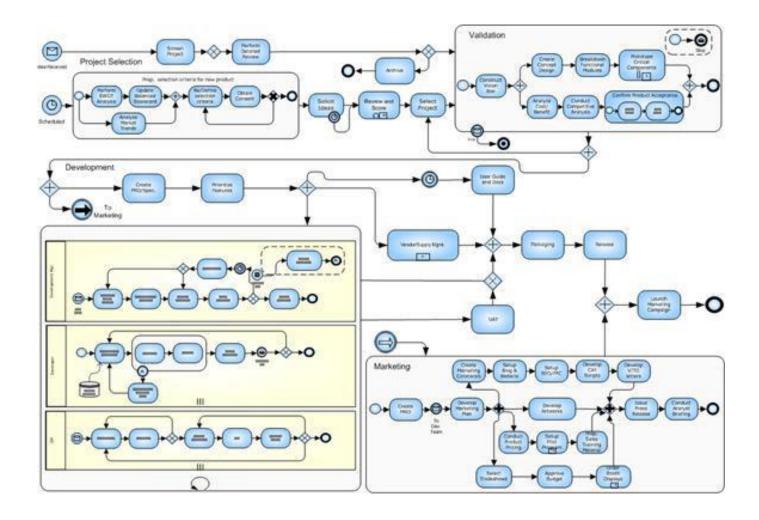
 Master data issues are unaddressed or left unresolved. 2. Garbage in/garbage out creates process confusion.

Vicious cycle of process data management failure

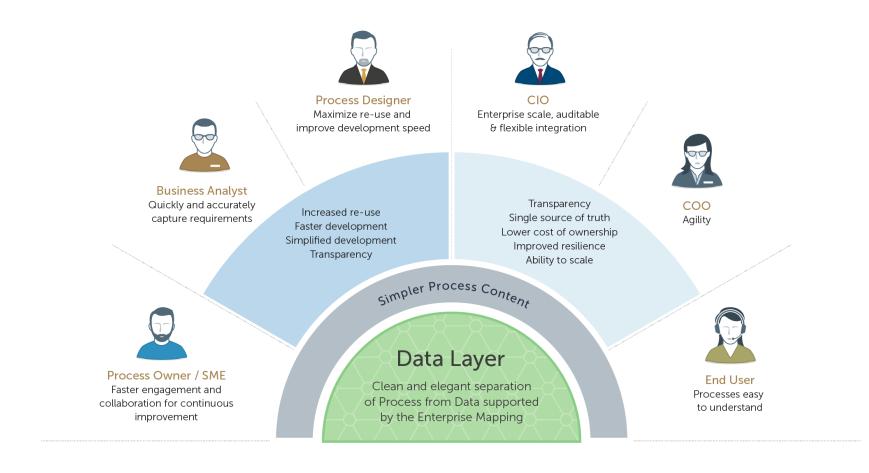
4. Data conflicts reinforce a siloed approach to process management.

3. Lack of process trust slows BPM momentum.

## Challenge #3: Process model complexity cripples speed of change

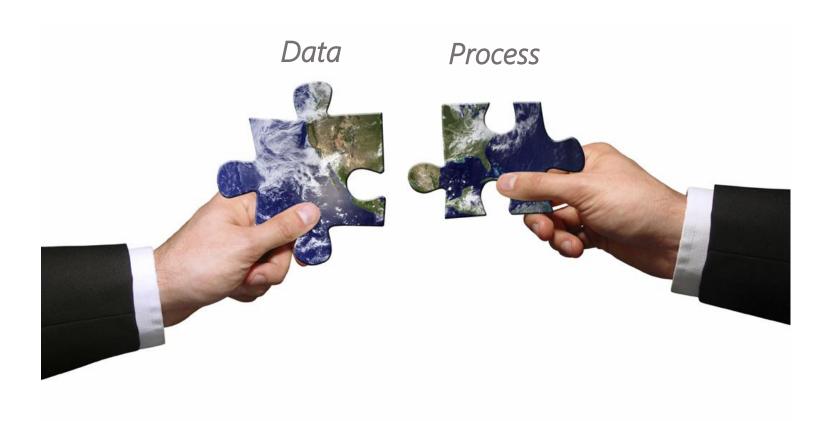


## Process stakeholders have different expectations for accessing data



Source: Bizagi

Alignment of process and data required to quickly adapt processes to changing customer expectations

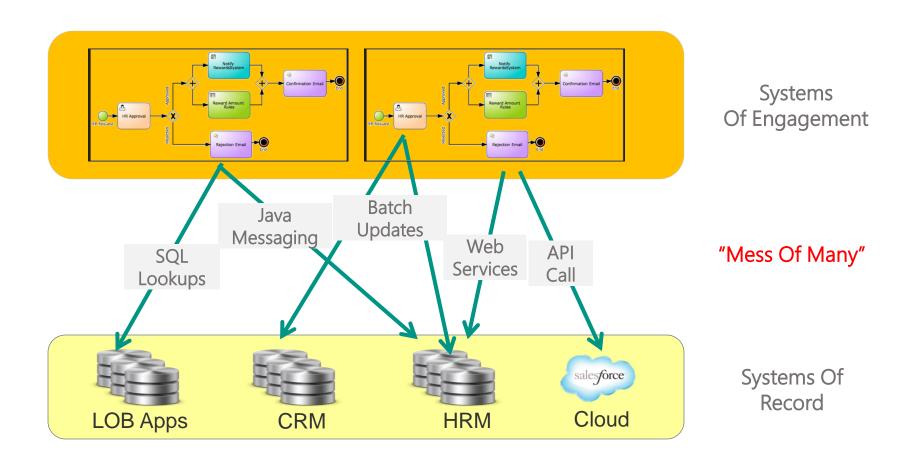


Data virtualization can help bridge new requirements for process and data

> Data virtualization provides virtual views that represent information in forms that applications and users need while hiding the true complexity of data.

Source: August 2014, "Forrester's Data Taxonomy Tool" report

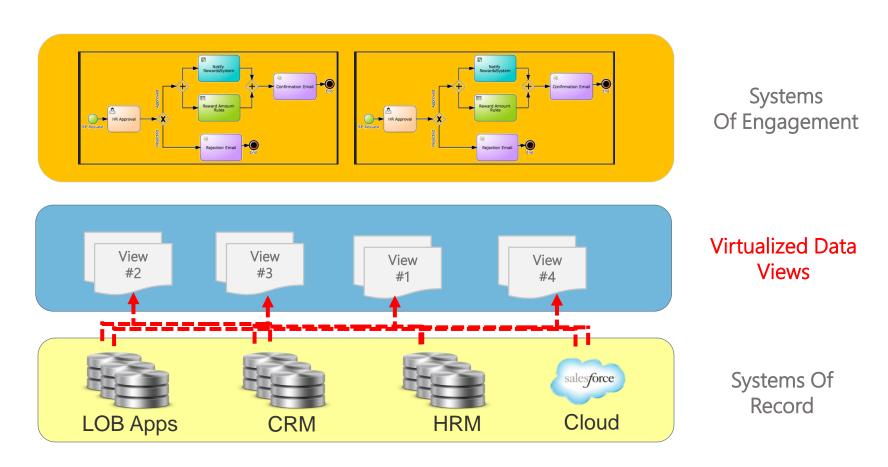
# Add a virtualized data layer to remove complexity for BPM



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# Add a virtualized data layer to remove complexity for BPM



#### Data virtualization is now a critical requirement for process modeling and rapid process change

Evaluation Criteria	Criteria Explanation	Scale Explanation
Modeling components	What are the product's visual modeling	5 = Support for commonly used process modeling objects including roles, activities, events, metrics, cases, and system interactions; in addition to graphical modeling of data structures from across; ross multiple data sources (i.e., data virtualization) that will be used by business process models.  3 = Support for commonly used process modeling objects including roles, activities, events, metrics, cases, and system interactions.  1 = Basic modeling palette for modeling human and system interactions.  0 = Only supports modeling for human interactions.

Source: March 2013, "The Forrester Wave ™: BPM Suites, Q1 2013

# Five steps to align process and data for customer experience

#### Governance

Provide accountability for process and data throughout the entire life cycle

## Scoping and assessment

Structure and analyze process data across internal silos.

#### Requirements

Process models connect to existing master data

## Architecture and solution

Business, data, and process architecture support all data use cases: capture, govern, and consume.

#### Monitoring

Measure and monitor key customer process metrics with greater confidence

**Rapid Process Change** 

#### Recommendations

- Treat data a first class citizen from the start when launching new process change initiatives
- > Evaluate data architecture and data quality requirements for each process project
- Prioritize BPM solutions that provide visual modeling of data separate from process
- Move detailed data integration flows and data management rules into virtualized data layer



## Thank you

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# Bizagi takes care of business processes

So you can take care of your business

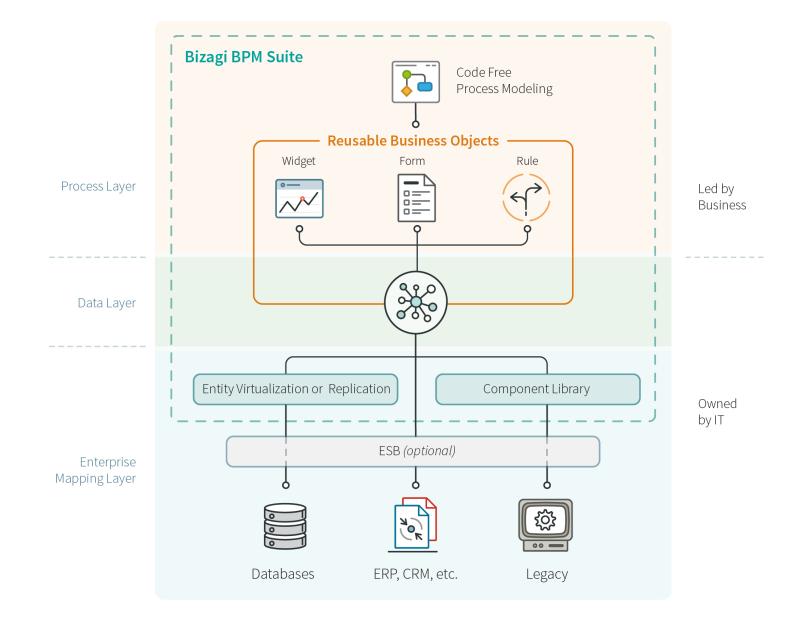


"Bizagi's business entity virtualization is a key factor for enabling simplicity. It helps us to deal with complex, relational data, stored across multiple systems, but treats all the data the same way, as if it is local. This significantly simplifies the work, promotes reuse and accelerates development."

Eduardo Gonzalez, Collaboration & Workflow IT Manager, adidas Group

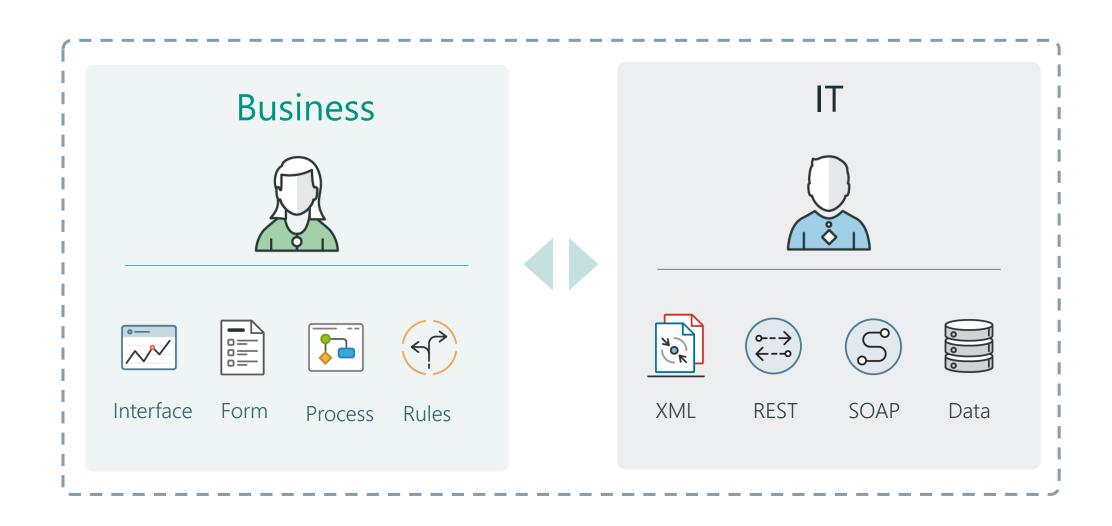
#### **BPM Stack**





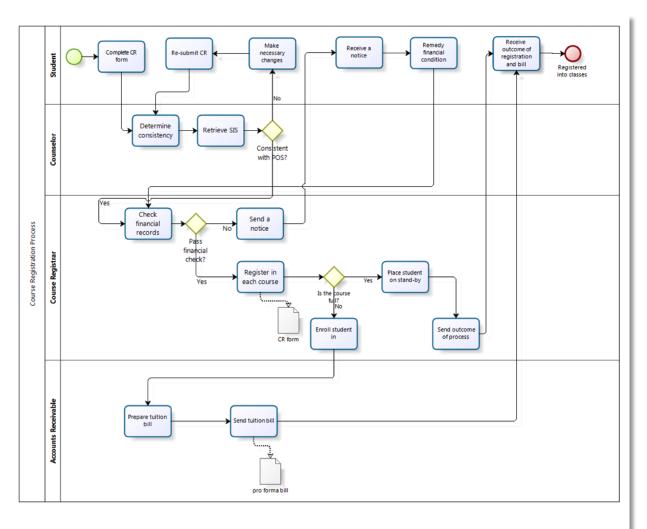
## Bizagi binds Business and IT together





## The process is the application







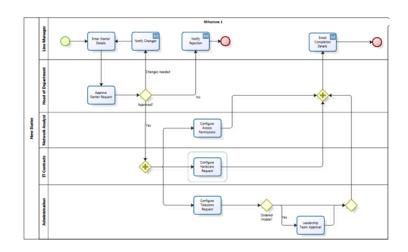


## Product demonstration



# Onboarding Process

- Add data virtualization to an existing employee onboarding process
- Change the initial screen of the process to allow a search/retrieve against this back end data
- Show the new result on both the desktop and mobile device

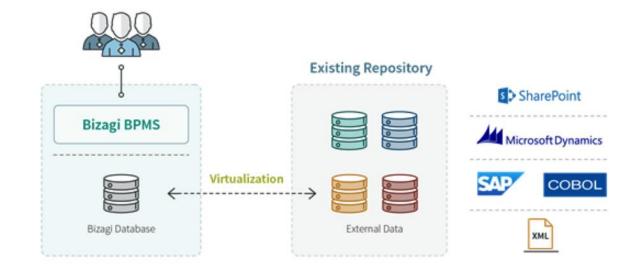






## Data Virtualization

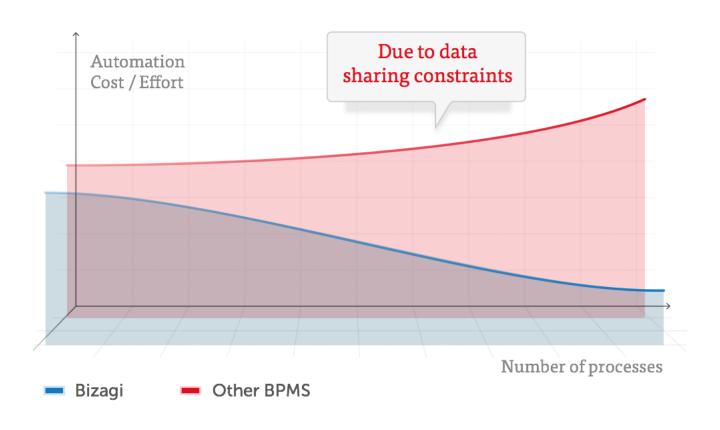
- Powerful integration mechanism to integrate existing data sources into Bizagi's shared data model
- SQL & Oracle by default
- Can be extended to connect to any data source, not just databases e.g.
   Cobol, XML, SharePoint, SAP, CRM



## Long term benefits



#### Enterprise-wide BPM





# GROUP

- BPMS deployed across supply chain, retail, marketing, finance & eCommerce
- 346,000 cases a year
- SMC operational costs reduced by 60%
- Supplier On-Boarding improved by 50%





#### **ABENGOA**

- BPMS platform automates 400
   processes connecting 149 companies
   and 14,000 employees in multiple
   languages & time-zones
- Process Factory: 40 processes in 3 months
- Integration with SAP, PeopleSoft, Lotus Notes and mobiles.
- Compliant with regulations







- 80% human errors reduction
- Staff productivity up by 60%
- Subsequent processes delivered 60% faster with data virtualisation
- Seamless mobile interface to backend Hospital Information System (H.I.S)









## Conclusion

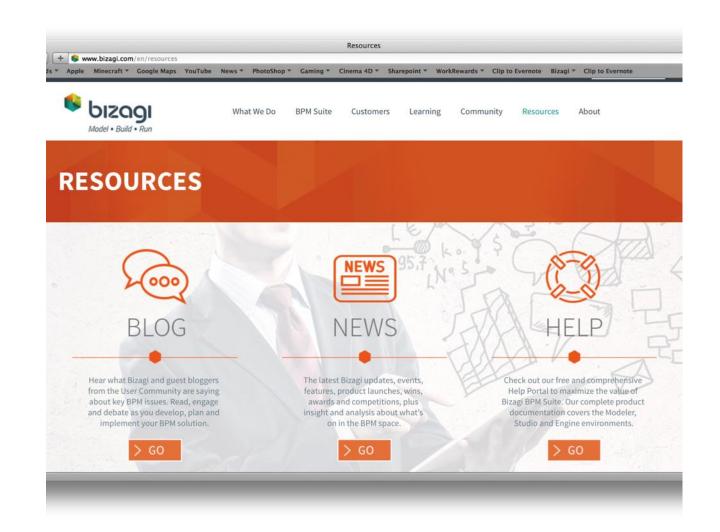


- A rigid architecture and a 'hard coded' approach to data will inevitably lead to 'Spaghetti BPM'
- Bizagi's layered architecture and central virtualized data model delivers clean business processes and increased collaboration
- Re-use of interfaces, subroutines, forms and rules, meaning less coding and faster development
- Greater ability to scale with lower cost of ownership



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